

2026-2027 & 2027-2028 Institutional Planning Priorities

Strategic Initiative & Operational Optimization Portion of Planning and Resource Allocation Processes

Goals from NVC's 2024-2029 Educational Master Plan (EMP):

- Enrollment Stabilization
- Equitable Student Outcomes
- Program Alignment with Regional Labor Market
- Infrastructure Improvements & Fiscal Sustainability
- Culture & Climate

Strategic Initiatives should include the features identified below (in Column 1) and map to specific aspects of the referenced planning documents (in Column 2). For the two annual planning cycles identified in the header above, additional guidance is provided (in Column 3), to ensure alignment with initiatives currently underway.

Desired Features of Strategic Initiatives <i>Initiatives that . . .</i>	Components of Guiding Documents <i>To align directly with . . .</i>	Additional Guidance/Details <i>With a specific focus on . . .</i>
are student-centered, equity-focused, community-oriented, or promote social justice	Mission, Vision, and Values Statements	Transforming student lives and enhancing support services to address students' basic needs and access to mental health services
are impactful	Strategic Actions and Potential Strategies identified in the EMP	Operationalizing EMP Goals and increasing performance on fall-to-spring persistence, completion, and transfer; decreasing units attempted and earned, and time to completion
support activities documented in other NVC plans at institutional or program level	Student Equity Plan (SEP), Program Review, other existing plans	Disproportionately impacted student subpopulations in 2022-2025 or 2025-2028 SEP; implementing strategies identified in Technology Master, Facilities Master, or Equal Employment Opportunity Plans (TMP, FMP, EEO)
implement components of the Guided Pathways framework	EMP Goals 2, 5, Guided Pathways Essential Practices	Increasing performance on Guided Pathways metrics – application to enrollment, persistence, completion of transfer-level math and English, transfer, and completion, including expansion of Credit for Prior Learning (CPL)
focus on improving the student experience	Student Progression Graphics (Pages 22 & 23 of EMP), Engagement with Student Advisory Council	Tools and improvements in processes/practices to facilitate student completion and achievement of educational goals; simplify pathways for student completion
improve performance on measures of student success and institutional effectiveness	EMP Goals 1, 2, 3	[specific metrics highlighted above]
promote operational efficiencies	Board Goal 4	Tools to support initiatives that are currently underway (e.g., Strong Start – Stay on Track – Successful Finish, <i>Is 2 for You?</i>) and implement process improvements, modernize infrastructure, support